



Boone County Schools
Certified Evaluation Plan
2021-22

May 2021

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Florence, KY 41042

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Certified Teacher / Other Professional Personnel Evaluation

The vision for the Certified Evaluation Plan is to have every student taught by an effective teacher and every school led by an effective leader. The goal is to create a fair and equitable system to measure teacher and leader effectiveness and act as a catalyst for professional growth.

Roles and Definitions

- **Administrator:** An EPSB certified administrator who devotes the majority of employed time in the role of principal, for which administrative certification is required by the Education Professional Standards Board pursuant to 16 KAR 3:050.
- **Appeals:** A process whereby any certified employee who feels that the local school district failed to properly implement the approved evaluation system can formally disagree with his/her evaluation.
- **Artifact:** A product of a certified school personnel's work that demonstrates knowledge and skills.
- **Assistant Principal:** A certified school personnel who devotes the majority of employed time in the role of assistant principal, for which administrative certification is required by EPSB.
- **Certified Administrator:** A certified school personnel, other than principal or assistant principal, who devotes the majority of time in a position for which administrative certification is required by EPSB.
- **Certified School Personnel:** A certified employee, below the level of superintendent, who devotes the majority of time in a position in a district for which certification is required by EPSB.
- **Conference:** A meeting involving the evaluator and the certified employee evaluated for the purpose of providing feedback from the evaluator, analyzing the results of observation(s), and other information to determine accomplishments and for identifying areas for growth leading to the establishment or revision of professional growth plans and/or student growth goal plans.
- **Evaluated:** District/School personnel who is being evaluated.
- **Evaluator:** The immediate supervisor of certified personnel, who has satisfactorily completed all required evaluation training and, if evaluating teachers, observation certification training. The primary evaluator as described in KRS 156.557(5)(c)2.
- **Evaluation:** The process of assessing or determining the effectiveness of the performance of the certified employee in a given teaching and learning or management situation, based upon predetermined criteria, through periodic observation and other documentation such as products and performances. Evaluation shall also include the establishment and monitoring of professional growth plans and student growth.
- **Evaluation Committee:** A committee consisting of local school district teachers and administrators who are responsible for developing evaluation procedures and forms for the district evaluation plan. The committee is made up of equal numbers of teachers and administrators (50-50 committee).
- **Evaluation Plan:** A plan which includes evaluation forms and procedures. The procedures shall provide for all components of the Professional Growth and Effectiveness System including observations, professional growth planning, student growth goals, and student voice. Both the plan and procedures must be approved by the Kentucky Board of Education.
- **Evidence:** Documents or demonstrations that indicate proof of a particular descriptor.
- **Formative Evaluation:** Is defined by KRS 156.557(1)(a).
- **Framework for Teaching:** Research-based set of components of instruction that includes four domains: Planning and Preparation, Classroom Environment, Instruction, and Professional Responsibilities.
- **Full Observation:** An observation conducted by an employee's supervisor that includes an entire class

period or lesson. Observation is the process of gathering factual information in the performance of duty based upon the Framework for Teaching.

- **Job Category:** A group or class of certified school personnel positions with closely related functions.
- **Non-Tenured Teacher:** A teacher who is currently in year 1, 2, 3, or 4 of teaching in the district, and who completes a 1-year evaluation cycle.
- **Observation:** a data collection process conducted by a certified observer, in person or, if mutually agreed upon, through video, for the purpose of evaluation, including notes, professional judgments, and examination of artifacts made during one (1) or more classroom or worksite visits for a duration of at least 20 minutes.
- **Observer Certification:** A process of training and ensuring that certified school personnel who serve as observers of evaluatees have demonstrated proficiency in rating teachers and other professionals for the purposes of evaluation and feedback.
- **Observer calibration:** The process of ensuring that certified school personnel have maintained proficiency and accuracy in observing teachers and other professionals for the purposes of evaluation and providing feedback.
- **Other Professionals:** Certified school personnel, except for teachers, administrators, assistant principals, or principals.
- **Performance Criteria:** The areas, skills, or outcomes on which certified school personnel are evaluated.
- **Performance Rating:** The summative description of a teacher, other professional, principal, or assistant principal evaluatee's performance, including the ratings listed in Section 7(8) of this administrative regulation.
- **Principal:** A certified school personnel who devotes the majority of employed time in the role of principal, for which administrative certification is required by the Education Professional Standards Board pursuant to 16 KAR 3:050.
- **Professional Growth:** Increased effectiveness resulting from experiences that develop an educator's skills, knowledge, expertise, and other characteristics.
- **Professional Growth Plan:** An individualized plan for a certified personnel that is focused on improving professional practice and leadership skills, aligned with performance standards and the specific goals and objectives of the school improvement plan or the district improvement plan, built using a variety of sources and types of data that reflect student needs and strengths, evaluatee data, and school and district data, produced in consultation with the evaluator as described in Section 9(1), (2), (3), and (4) and Section 12(1), (2), (3), and (4) of this administrative regulation, and includes: (a) Goals for enrichment and development that are established by the evaluatee in consultation with the evaluator; (b) Objectives or targets aligned to the goals; (c) An action plan for achieving the objectives or targets and a plan for monitoring progress; (d) A method for evaluating success; and (e) The identification, prioritization, and coordination of presently available school and district resources to accomplish the goals.
- **Professional Practice:** The demonstration, in the school environment, of the evaluatee's professional knowledge and skill.
- **Professional Practice Rating:** The rating that is calculated for a teacher or other professional evaluatee pursuant to Section 7(8) of this administrative regulation and that is calculated for a principal or assistant principal evaluatee pursuant to the requirements of Section 10(7) of this administrative regulation.
- **Professional Learning Community (PLC):** A group of educators that meets regularly, shares expertise, and works collaboratively to improve teaching skills and the academic performance of students.
- **Self-Reflection:** The process by which certified personnel assess the effectiveness and adequacy of their knowledge and performance for the purpose of identifying areas for professional learning and

growth.

- **Sources of Evidence:** The multiple measures listed in KRS 156.557(4) and in Sections 7 and 10 of this administrative regulation.
- **Summative Evaluation:** The summary and analysis of all data, including but not limited to observations, student voice survey data, student growth goal data, self-reflection, and evidence collected by the teacher. The summative evaluation occurs at the end of an evaluation cycle and includes a conference involving the primary evaluator and evaluatee with a printed summative evaluation report signed by both parties. Is defined by KRS 156.557(1)(d).
- **Teacher:** A certified school personnel who has been assigned the lead responsibility for student learning in a classroom, grade level, subject, or course and holds a teaching certificate under 16 KAR 2:010 or 16 KAR 2:020.
- **Tenured Teacher:** A teacher who has been granted tenure after 4 years of teaching in the district, and who completes a 3-year evaluation cycle as described in the chart on page 9.

For Additional Definitions and Roles, please see 704KAR 3:370 Professional Growth and Effectiveness System.

Orientation

An orientation session to acquaint certified employees with the evaluation process will be conducted by administrators within the first 30 calendar days of reporting for employment each school year. All employees who are newly hired during the school year will receive training within their first 30 calendar days of employment.

This annual review shall be an explanation of the contents of the Certified Evaluation Plan, including the Framework for Teaching and/or Evaluation Standards and Performance Criteria and the PSEL (Professional Standards for Educational Leaders) for principals and assistant principals.

The immediate supervisor shall be designated as the primary evaluator. For purposes of evaluations, a principal may appoint an assistant principal to serve as primary supervisor and primary evaluator for certified staff. Additional trained administrative personnel may be used to observe and provide information to the primary evaluator.

All monitoring or observations of performance of a certified employee shall be conducted openly and with the full knowledge of the teacher or administrator.

The Kentucky Framework for Teaching with Specialist Frameworks for Other Professionals

The Kentucky Framework for Teaching is designed to support student achievement and professional practice through the domains of:

Framework for Teaching

Planning & Preparation
Classroom Environment
Instruction
Professional Responsibilities

Specialist Frameworks for Other Professionals

Planning & Preparation
Environment
Delivery of Service
Professional Responsibilities

The Frameworks also include themes such as equity, cultural competence, high expectations, developmental appropriateness, accommodating individual needs, effective technology integration, and student assumption of responsibility. They provide structure for feedback for continuous improvement through individual goals that target student and professional growth, thus supporting overall school improvement. Evidence supporting a professional practice is situated within one or more of the four domains of the framework. Performance is rated for each component according to four performance levels: Ineffective, Developing, Accomplished, and Exemplary. The summative rating is a holistic representation of performance, combining data from multiple sources of evidence across each measure.

The use of professional judgment based on multiple sources of evidence promotes a more holistic and comprehensive analysis of practice, rather than over-reliance on one individual data point or rote calculation of practice based on predetermined formulas. Evaluators will also take into account how educators respond to or apply additional supports and resources designed to promote student learning, as well as their own professional growth and development. Finally, professional judgment gives evaluators the flexibility to account for a wide variety of factors related to individual educator performance, such as: school-specific priorities that may drive practice in one domain, an educator's number of goals, experience level and/or leadership opportunities, and contextual variables that may impact the learning environment, such as unanticipated outside events or traumas.

Evaluators must use the following categories of evidence in determining overall ratings:

Sources of Evidence

- Professional Growth Planning and Self-Reflection
- Observations
- Student Voice EL, MS, HS by December 1 (optional)
- Multiple measures of Student Learning
- Products of Practice
- Other Sources

All components and sources of evidence related supporting an educator's professional practice will be completed and documented to inform the Overall Performance Category. All summative Ratings will be recorded in the district approved technology platform.

		Planning					Environment				Instruction				Professionalism							
FRAMEWORK for TEACHING (FTT)	Domain	Planning & Preparation					Classroom Environment				Instruction				Professional Responsibilities							
	Component	1a - Knowledge of content/pedagogy	1b-Demonstrate knowledge of students	1c- Setting Instructional Outcomes	1d-Demonstrates knowledge of resources	1e-Designing Coherent Instruction	1f- Designing Student Assessment	2a-Creating Env. of Respect & Rapport	2b-Establish Culture of Learning	2c-Maintaining Classroom Procedures	2d-Managing Student Behavior	2e-Organizing Physical Space	3a-Communicating with Students	3b-Questioning & Discussion Techniques	3c-Engaging Students in Learning	3d-Using Assessment in Learning	3e-Demonstrating Flexibility & Responsive	4a-Reflecting On Teaching	4b-Maintaining Accurate Records	4c-Communicating With Families	4d-Participating in Profess. Learning Comm.	4e-Growing & Developing Professionally
SOURCES OF EVIDENCE To Inform Professional Practice	Supervisor Observation	Evidence (pre and post conferences)					Evidence and Observation				Evidence (pre and post conferences)											
	Student Voice OPTIONAL						Kentucky Student Voice Survey OPTIONAL															
	Professional Growth	Professional Growth Planning and Self Reflection																				
	Self-Reflection	Professional Growth Planning and Self Reflection																				

Sources of Evidence/Framework for Teaching Alignment

Professional Practice

Self-Reflection and Professional Growth Planning

Reflective practices and professional growth planning are iterative processes. The Teacher or Other Professional (1) reflects on his or her current growth needs based on multiple sources of data and identifies an area or areas for focus; (2) collaborates with his or her administrator to develop a professional growth plan and action steps; (3) implements the plan; (4) regularly reflects on the progress and impact of the plan on his or her professional practice; (5) modifies the plan as appropriate; (6) continues implementation and ongoing reflection; (7) and, finally, conducts a summative reflection on the degree of goal attainment and the implications for next steps.

The Professional Growth Plan addresses realistic, focused, and measurable professional goals. The plan connects data from multiple sources including classroom observation feedback, data on student growth and achievement, and professional growth needs identified through self-assessment and reflection. In collaboration with the administrators, teachers identify explicit goals which drive the focus of professional growth activities, support, and on-going reflection. Professional Growth Plans will align with school/district improvement plans.

Self-reflection will be required for all domains in the Framework for Teaching, with a deep reflection in one of the domains chosen for focus in the Professional Growth Plan. The self-reflection process will be completed by October 15 of each year and entered into the district-approved technology platform. For employees hired after the start of the school year, the self-reflection must be completed within 30 calendar days of reporting for employment.

Professional Growth Plans will be submitted to the supervisor through the district-approved technology platform by October 15 of each year. For employees hired after the start of the school year, the professional growth plan must be completed within 30 calendar days of reporting for employment. Evaluating supervisor will review submitted Professional Growth Plans and provide feedback and/or approve plans by October 31 of each year. For employees hired after the start of the school year, the supervisor will have 15 working days to approve the professional growth plan after it is submitted by the employee. The professional growth plan process can be collaborative or directed. Employees on a directed professional growth plan will develop a plan under the direction of the primary evaluator. Employees needing a directed growth plan are determined using the summative rating chart on one of the later pages in this document.

Observation

The observation process is one source of evidence to determine educator effectiveness. The supervisor observation provides *documentation and feedback* to measure the effectiveness of professional practice. The rationale for observation is to encourage continued professional learning in teaching and learning through critical reflection.

The Progressive Observation Model 2 OPTIONS- Please see page 11 for details

OPTION 1: Traditional and scheduled formal annual observation that is following all the requirements outlined in the CEP (see CEP for guidelines for traditional observation/evaluation guidelines).

OPTION 2: Frequent walk-through type evaluation process

The evaluation system should be a fluid process marked by regular classroom visits, specific, regular feedback towards school 4DX goals, and support provided to teachers to meet school/individual needs. Regular classrooms visits could be defined as 3-8 visits per month at 5-15 minutes per visit. During visits data should be collected to measure progress towards agreed upon 4DX goals. Specific written feedback should accompany the data for each visit to highlight great things happening in the classroom, as well as feedback to help move the teacher towards continued improvement on their goals.

OPTION 1:

Non-Tenured Teachers and Other Professionals

There will be 2 observations and 1 summative evaluation each year. Both observations will be of a full class or lesson.

Tenured Teachers

There will be 1 observation of a full class or lesson in each year of a tenured teacher's three-year cycle. The third year of the three-year cycle will include a summative evaluation.

Third party observations may be requested by the evaluatee within 10 work days following a post-conference evaluation. Evaluatee shall have prepared relevant, updated documents that serve as sources of evidence for Domains 1 & 4 and present these to the third party evaluator. Third party evaluator will use these sources of evidence to score domains 1 & 4 and will use the observation to score domains 2 & 3.

Observation Conferencing

Observers will adhere to the following observation conferencing requirements for Teachers and Other Professionals:

- The evaluation criteria and process used to evaluate certified school personnel shall be explained to and discussed with certified school personnel at the Certified Evaluation Plan Orientation within 30 calendar days of reporting for employment for each school year.
- Formative Pre-conferences for each observation are optional as requested by the teacher.
- An observation post conference shall be conducted within five working days in person following each observation. A post conference shall consist of a professional discussion focusing on observation, sources of evidence, reflection, and improvement of professional practice relative to the Kentucky Framework for Teaching.
- The summative evaluation conference shall be held at the end of the summative evaluation cycle.
- All post conferences shall be completed in person or virtually.

Observation Schedule

- Observations may begin after the evaluation orientation takes place within the first 30 calendar days of reporting for employment.

2 OPTIONS for 2021-22 for Certified Evaluations for Teachers

The vision for the Certified Evaluation Plan is to have every student taught by an effective teacher and every school led by an effective leader. The goal is to create a fair and equitable system to measure teacher and leader effectiveness and act as a catalyst for professional growth.

For the 2020-21 school year, Boone County Schools has 2 options for the completion of certified evaluation. Only after recommendation from the Principal to the SBDM committee and with recommendation from the SBDM, the school faculty will select either option by a ⅔ majority vote led by the BCEA representative or designee to lead this vote within the 1st 30 days of school for the 2020-21 school year. If the Principal and SBDM prefer Option 1- NO VOTE is needed. The attached template will be utilized for the vote to take place.

OPTION 1: Traditional and scheduled formal annual observation that is following all the requirements outlined in the CEP (see CEP for guidelines for traditional observation/evaluation guidelines).

OPTION 2: Frequent walk-through type evaluation process

The evaluation system should be a fluid process marked by regular classroom visits, specific, regular feedback towards school 4DX goals, and support provided to teachers to meet school/individual needs. Regular classrooms visits could be defined as 3-8 visits per month at 5-15 minutes per visit. During visits data should be collected to measure progress towards agreed upon 4DX goals. Specific written feedback should accompany the data for each visit to highlight great things happening in the classroom, as well as feedback to help move the teacher towards continued improvement on their goals.

For the evaluator: Effective evaluation is about quality, regular feedback to staff. The evaluation system and feedback should be positive and supportive utilizing instructional coaches and other resources to best support the teachers' needs. The feedback must be timely, consistent, and mindful of instructional practice, pedagogy, planning, effective collaboration and PLC work, with student outcomes and achievement as the primary focus of the feedback. A system for frequent and consistent classroom visits by the administrative team must be implemented and consistently shared and discussed during weekly administrative PLC's. Overall school data of progress towards 4DX goals should be a part of the weekly WIG meetings with staff.

For the evaluatee: Evaluation is an ongoing process with regular reflection, study and growth. The evaluatee is responsible for implementing the consistent feedback and coaching provided by the evaluator and embrace the mindset of continuous improvement. The evaluatee will continue to work to grow and stay open and collaborative with team members, coach, and admin team to ensure growth. An open, trusting, and transparent communication system is integral between the evaluator and evaluatee in order for true growth to occur.

In OPTION 2- the choices for the tool must be directly or indirectly aligned to the Danielson Framework and the Ky Framework for Teaching

1. Boone County Schools Walk-Through Tool
2. Boone County Schools 4 Key Commitments Tool
 - a. Deep Engagement
 - b. High Expectations
 - c. Grade Level Tasks
 - d. Strong Instruction
3. ELEOT - (Effective Learning Environment Observation Tool) Information on the ELEOT tool can be provided [here](#)
4. School Developed Tool: _____ (must be approved by CEP committee via Learning Support Services)

Training for OPTION 2 will be provided to the administrators (and teachers if requested) by Learning Support Services.

A summative meeting/signature by both evaluator and evaluatee is required for OPTION 2 as the final annual documentation as noted in the timeline for each certified role group.

CERTIFIED EVALUATION Plan VOTING FORM OPTIONS 1 or 2

Boone County Board of Education/Boone County Education Association
 (This form meets the requirements of the Boone County Board of Education and the Boone County Education Association.)

School Name: _____ **Date of Vote:** _____

STEP 1: Principal discretion as to whether or not to pursue Option 2. If the Principal does NOT want to pursue Option 2, stop here.

STEP 2: Review Options with admin team, SBDM council (discussion reflected in minutes) & Team Leaders. Principal works with building BCEA representative to conduct the faculty vote.

OPTION 1	OPTION 2
Traditional and scheduled formal annual observation that is following all the requirements outlined in the CEP. See the Boone County Schools Certified Evaluation Plan (CEP) on the district website for more specific guidelines.	<ul style="list-style-type: none"> The evaluation system should be a fluid process marked by regular classroom visits, specific, regular feedback towards school 4DX goals, and support provided to teachers to meet school/individual needs. Regular classrooms visits could be defined as 3-8 visits per month at 5-15 minutes per visit. During visits data should be collected to measure progress towards agreed upon 4DX goals. Specific written feedback should accompany the data for each visit to highlight great things happening in the classroom, as well as feedback to help move the teacher towards continued improvement on their goals. For the evaluator: Effective evaluation is about quality, regular feedback to staff. The evaluation system and feedback should be positive and supportive utilizing instructional coaches and other resources to best support the teachers' needs. The feedback must be timely, consistent, and mindful of instructional practice, pedagogy, planning, effective collaboration and PLC work, with student outcomes and achievement as the primary focus of the feedback. A system for frequent and consistent classroom visits by the administrative team must be implemented and consistently shared and discussed during weekly administrative PLC's. For the evaluatee: Evaluation is an ongoing process with regular reflection, study and growth. The evaluatee is responsible for implementing the consistent feedback and coaching provided by the evaluator and embracing the mindset of continuous improvement. The evaluatee will continue to work to grow and stay open and collaborative with team members, coach, and admin team to ensure growth. An open, trusting, and transparent communication system is integral between the evaluator and evaluatee in order for true growth to occur.

STEP 3: Faculty vote by secret ballot? Yes ____ No ____ Date of Faculty Vote: _____

Faculty must approve this request by a 2/3 majority vote (taken by secret ballot) of **ALL** certified employees - If 2/3 majority does NOT choose OPTION 2, then by default, the school will follow OPTION 1

OF (ALL) CERTIFIED STAFF= _____

OPTION 1: % For _____ # For _____ #Against _____ # Not Voting _____

OPTION 2 % For _____ # For _____ #Against _____ # Not Voting _____

Principal Approval – Signature: _____

Building Rep Approval – Signature: _____

Evaluation Timeline and Process

Timeline for all Certified Staff (Except KTIP interns)	1st Year Teachers	Non-tenured Teacher or Other Professional	Tenured Teacher or Other Professional	Administrator
	1 Year Cycle	1 Year Cycle	3 Year Cycle	1 Year Cycle
Within the first 30 calendar days of reporting for employment	Initial orientation to review the evaluation instrument			
By September 1 (Late hires: within 15 calendar days of reporting for employment)				Self-Reflection
Within 30 days of state testing data release (Late hires: within 15 calendar days of reporting for employment)				Growth Goals submitted in the approved technology platform. Professional Growth Template submitted to CAO (Growth goal discussion meetings with CAO beforehand)
By October 15 (Late hires: within 30 calendar days of the Self-Reflection submission)		Self-Reflection and Professional Growth Plan submitted to Principal in the department-approved technology platform.	Self-Reflection and Professional Growth Plan submitted to Principal in the department-approved technology platform.	
By October 31 (Late hires: within 15 working days of submission)		Professional Growth Plan approved by Principal in the department-approved technology platform.	Professional Growth Plan approved by Principal in the department-approved technology platform.	
Within 10 working days following 1st formal observation by designated evaluator	Self-Reflection and Professional Growth Plan submitted to Principal in the department-approved technology platform.			

<p>IF following OPTION 1:</p> <p>September – April</p>	<p>- Optional Formative Pre-conference for each observation as requested by teacher</p> <p>Formative Observations:</p> <p>- 1st full observation by supervisor by 11/15</p> <p>- 2nd full observation by supervisor by 4/15</p> <p>Post-conferences:</p> <p>- 1 conference after <u>each</u> observation by the supervisor, within 5 working days of each observation</p> <p>- Action Plan on Professional Growth</p> <p>Ongoing self-reflection</p>	<p>- Optional Formative Pre-conference for each observation as requested by teacher</p> <p>Formative Observations:</p> <p>- 1st full observation by supervisor by 11/15</p> <p>- 2nd full observation by supervisor by 4/15</p> <p>Post-conferences:</p> <p>- 1 conference after <u>each</u> observation by the supervisor, within 5 working days of each observation</p> <p>- Action Plan on Professional Growth</p> <p>Ongoing self-reflection</p>	<p>- Optional Formative Pre-conference for each observation as requested by teacher</p> <p>Formative Observations:</p> <p>- 1 observation <u>In all three years of tenured cycle:</u></p> <p>1 full observation <u>each year</u> by 4/15 for 3 years with emphasis on decision rules, evidence sources, and professional practice ratings being in the 3rd final Summative year.</p> <p>Post-conferences:</p> <p>- 1 conference after <u>each</u> observation by the supervisor, within 5 working days of each observation</p> <p>- Action Plan for Professional Growth</p> <p>Ongoing self-reflection</p>	<p>Two site visits:</p> <p>One before Dec. 31</p> <p>One before April 30</p> <p>Post-conferences:</p> <p>within 5 working days of site visit:</p> <p>Mid-Year review (Formative Conference)</p> <p>End-of-Year review (Summative Conference)</p> <p>Formal site visits not required for assistant principals</p> <p>Assistant principals receive at least one formative conference with principal each year</p>
<p>If following Option 1 OR Option 2</p> <p>By April 30</p>	<p>Each year: Self-Reflection, Summative Evaluation, and Summative conference in person</p>	<p>Each year: Self-Reflection, Summative Evaluation, and Summative conference in person</p>	<p>At end of 3 Year Cycle only: Self-Reflection, Summative Evaluation, and Summative conference in person</p>	<p>Each year: Self-Reflection, Summative Evaluation, and Summative conference in person</p>
<p>The following summative forms should be completed and submitted to HR upon completion of the SUMMATIVE for all teachers/other professionals, KTIP interns, and principals:</p> <ul style="list-style-type: none"> - “Teachers & Other Professionals - Summary Report for Summary Evaluation,” Appendix C - “KTIP Interns - Summary Summative Intern Recommendation Form,” Appendix D (only when funding is available) - “Principals – Summary Report for Summative Evaluation,” Appendix E 				

Observer Certification Process

All administrators serving as a primary evaluator must complete the Initial Certified Evaluation Training prior to conducting observations for the purpose of evaluation provided by KDE or other state approved provider.

A total of 6 hours annually are required to ensure consistency of observations. Evaluators must also be trained by a KDE or KDE approved vendor, tested, and approved using the Proficiency Observation training for the current approved state platform. The system allows observers to develop a deep understanding of how the four domains of the Kentucky Framework for Teaching (FFT) are applied in observation. There are 3 sections of the proficiency system:

Total of 6 hours required annually for personnel evaluation/observer

- Framework for Teaching Observer Training
- Framework for Teaching Scoring Practice
- Framework for Teaching Proficiency Assessment
- Only supervisors who have passed the proficiency assessment can conduct observations for the purpose of evaluation. In the event that a supervisor has yet to complete the proficiency assessment, or if the supervisor does not pass the assessment, the district will provide the following supports:

Observation Certification Support System for Administrators

Initial Support	Support for Second Attempt	Support for Third Attempt
All new evaluators will participate in a cohort group to prepare for the proficiency exam. The cohort may provide any or all of the following supports: timeline for completion of modules and exam; reminders to complete modules and exam; study guides; group discussions	Superintendent or his/her designee will assign a mentor who has passed the proficiency test. The mentor may provide any or all of the following supports: timeline for completion of modules and exam; reminders to complete modules; study guides; discussion groups; in-person modeling.	Superintendent or his/her designee will assign an alternate observer who will conduct observations with the supervisor until the proficiency exam is passed. Both the observer and the supervisor shall be present during observations. Continue mentor supports.

- All supervisors will complete the certification procedure by October 1 of the year they are hired. If a supervisor fails to successfully complete the certification process by the October 1 date, certified supervisors from the district pool will substitute in observing teachers for the uncertified supervisor until he/she becomes certified. However, the uncertified supervisor must accompany the certified substitute supervisor to all observations, post conferences, and discussions regarding the PGP.
- Supervisors hired after the first day of school will complete the certification procedure within 45 calendar days of their first day of employment.
- If a supervisor is unable to perform observation duties as determined by the superintendent or his/her designee, certified supervisors from the district pool will substitute in observing teachers for the supervisor until he/she resumes his/her duties. **Observation data provided by a substitute observer is considered a valid source of evidence only if the supervisor is present in the observation.**
- Once the non-certified supervisor obtains certification, he/she will assume all duties of the supervisor's role.
- If he or she has not obtained observer certification by April 1, the supervisor will be non-renewed.

- When warranted, and with the consent of the teacher evaluatee, a certified supervisor may be hired by the district on a temporary basis to complete teacher evaluations.

Observer Calibration

Learning Support Services will provide all certified observers a minimum of 6 hours of observation calibration training each year.

Products of Practice/Other Sources of Evidence

Teachers and Other Professionals may provide additional evidence to support assessment of their own professional practice. These evidences should yield information related to the educator's practice within the domains:

- observations conducted by certified supervisor observer(s)
- student voice survey(s) (optional)
- self-reflection and professional growth plans

Other Possible Sources of Evidence may include:

- team-developed curriculum units
- lesson plans
- communication logs
- timely, targeted feedback from mini or informal observations
- student data records
- student work
- student formative and/or summative course evaluations/feedback
- minutes from PLCs
- teacher reflections and/or self-reflections
- teacher interviews
- teacher committee or team contributions
- parent engagement surveys
- records of student and/or teacher attendance
- video lessons
- engagement in professional organizations
- action research
- Other evidence as deemed appropriate by school or district

Student Growth as Additional Source of Evidence for Professional Practice

With the agreed upon expectation that all students will grow academically each year, multiple measures of student growth shall be included as additional sources of evidence for professional practices. Examples of appropriate student growth multiple measures for this purpose include data from nationally normed standardized benchmark assessments, state assessments, and local summative assessments, measurement of student growth goals, or other sources of data provided by the teacher that clearly demonstrates student growth.

Rating Professional Practice

The Kentucky Framework for Teaching stands as the critical rubric for providing educators and evaluators with concrete descriptions of practice associated with specific domains. Each element describes a discrete behavior or related set of behaviors that educators and evaluators can prioritize for evidence-gathering, feedback, and eventually, evaluation. Supervisors will organize and analyze evidence for each individual educator based on these concrete descriptions of practice.

Supervisors and educators will be engaged in ongoing dialogue throughout the evaluation cycle. The process concludes with the evaluator’s analysis of evidence and the final assessment of practice in relation to performance described under each Domain at the culmination of an educator’s cycle.

- Provide a summative rating for each measure based on evidence.
- All ratings **must** be recorded in the district-approved technology platform and signed by both the supervisor and the employee. A copy of the formative report will also be given to the evaluatee.
- For each summative evaluation, a “Summary Report for Summative Evaluation” found in Appendix C will be completed and signed by both the supervisor and the employee. A copy will be given to the evaluatee and the original will be sent to Human Resources for placement in the employee’s personnel file.

Determining the Overall Performance Category

An educator’s Overall Performance Category is determined by utilizing the following decision rules:

CRITERIA FOR DETERMINING A TEACHER’S PROFESSIONAL PRACTICE RATING

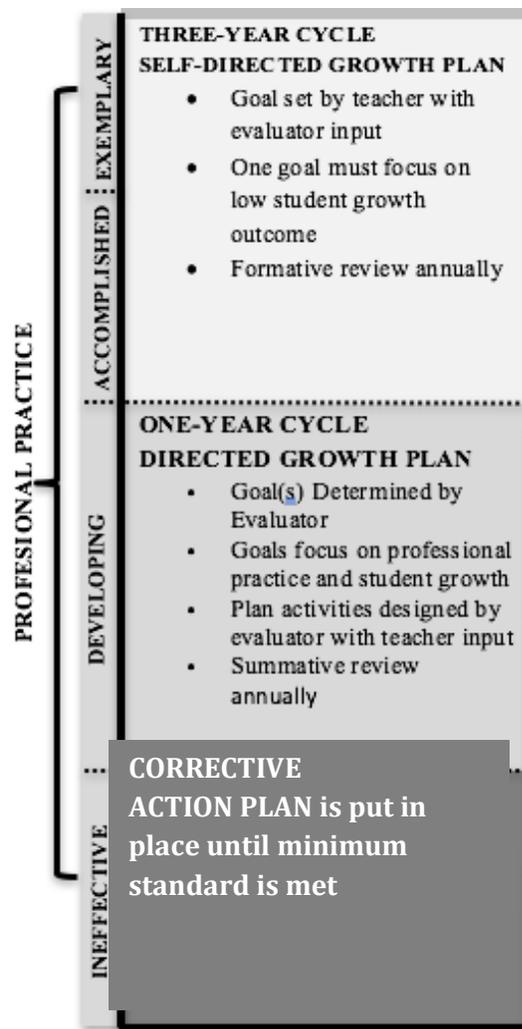
IF...	THEN...
One or more of the measures are rated INEFFECTIVE	Professional practice shall be INEFFECTIVE
Two measures are rated DEVELOPING, and two measures are rated ACCOMPLISHED	Professional Practice shall be no higher than DEVELOPING
Two measures are rated DEVELOPING and two measures are rated EXEMPLARY	
Two measures are rated ACCOMPLISHED and two measures are rated EXEMPLARY	Professional practice rating shall be EXEMPLARY

Professional Growth Plan and Summative Cycle

Based on the overall Professional Practice rating, the type of Professional Growth Plan and the duration of the summative cycle is determined using the **PROFESSIONAL GROWTH PLAN AND CYCLE FOR TENURED TEACHERS AND OTHER PROFESSIONALS**, and should be documented on the Certified Evaluation Plan Evaluator Control Sheet and submitted annually to Learning Support Services.

In calculating TENURED teachers' 3rd year cycle SUMMATIVE rating, evaluators will use decision rules for determining professional practice, sources of evidence and measures from the summative year, along with professional judgment to determine final ratings.

PROFESSIONAL GROWTH PLAN AND CYCLE FOR TENURED TEACHERS AND OTHER PROFESSIONALS



Personal Improvement Plan

A Personal Improvement Plan is a plan developed collaboratively by the evaluator and the evaluatee. The plan may be written at any time during the school year when improvement is needed to correct one or more deficiencies that cannot wait for the formal observation, but shall be written if the evaluatee receives an “Ineffective” for any component in any of the 4 domains. Specific assistance and activities are identified in the corrective action plan.

PIP plans shall be reviewed continuously until performance is judged to meet the evaluation standards. Review of personal improvement plans shall be documented on the Personal Improvement Plan form. (See Appendix A). A “Personal Improvement Summary Form” (Appendix A1) will be completed by the evaluator once the teacher has met the required standard(s), thus indicating that the requirements of the plan have been met.

It is the evaluator’s responsibility to document all actions taken to assist the evaluatee in improving performance towards corrective action plans goals and objectives.

Teachers who fail to make sufficient progress to meet evaluation standards identified may not be recommended to the Superintendent for rehire. If the Superintendent chooses to not renew the contract, the teacher will be notified by May 15.

The vision for the Certified Evaluation Plan is to have every school led by an effective principal. The goal is to create a fair and equitable system to measure principal effectiveness and act as a catalyst for professional growth.

Roles and Definitions

- **Administrator:** An administrator who devotes the majority of employed time in the role of principal, for which administrative certification is required by the Education Professional Standards Board pursuant to 16 KAR 3:050.
- **Evaluator:** The immediate supervisor of certified personnel, who has satisfactorily completed all required evaluation training and, if evaluating teachers, observation certification training.
- **Evaluee:** District/School personnel that is being evaluated.
- **Professional Growth Plan:** An individualized plan that is focused on improving professional practice and leadership skills and is aligned with educator performance standards and student performance standards, is built using a variety of sources and types of student data that reflect student needs and strengths, educator data, and school/district data, is produced in consultation with the evaluator.
- **Self-Reflection:** means the process by which certified personnel assess the effectiveness and adequacy of their knowledge and performance for the purpose of identifying areas for professional learning and growth.
- **TELL Kentucky:** A working conditions survey of all school staff conducted every two years to provide feedback on specific aspects of the school's work environment.
- **Working Condition Goal:** a goal, set by administrators every two years, using data from the state approved working conditions survey, for the purpose of school improvement.

Principal Evaluation Components

Overview

Principal Standards for Educational Leaders (PSEL)

The Principal Standards for Educational Leaders (PSEL) The Standards embody a research- and practice-based understanding of the relationship between educational leadership and student learning. Improving student learning takes a holistic view of leadership. In all realms of their work, educational leaders must focus on how they are promoting the learning, achievement, development, and well-being of each student. The Standards reflect interdependent domains, qualities and values of leadership work that research and practice suggest are integral to student success: 1. Mission, Vision, and Core Values 2. Ethics and Professional Norms 3. Equity and Cultural Responsiveness 4. Curriculum, Instruction and Assessment 5. Community of Care and Support for Students 6. Professional Capacity of School Personnel 7. Professional Community for Teachers and Staff 8. Meaningful Engagement of Families and Community 9. Operations and Management 10. School Improvement

The use of professional judgment based on multiple sources of evidence promotes a more holistic and comprehensive analysis of practice, rather than over-reliance on one individual data point or rote calculation of practice based on predetermined formulas. Evaluators will also take into account how principals respond to or apply additional supports and resources designed to promote student learning, as well as their own professional

growth and development. Finally, professional judgment gives evaluators the flexibility to account for a wide variety of factors related to individual principal performance. These factors may include school-specific priorities that may drive practice in one standard, an educator's number of goals, experience level and/or leadership opportunities, and contextual variables that may impact the learning environment, such as unanticipated outside events or traumas.

Sources of Evidence

Evaluators must use the following categories of evidence in determining overall ratings:

- Required Sources of Evidence
 - Professional Growth Planning and Self-Reflection
 - Site-Visits (at least 2 per year)
 - Student Growth Plan WIG (informing Standard 10 – School Improvement, among others)
 - Impact Kentucky Survey
- Evaluators may use the following categories of evidence in determining overall ratings:
 - Other Measures of Student Learning
 - Products of Practice
 - Other Sources (e.g. surveys)
 - Superintendent designated goals aligned to district vision/mission

Professional Practice

Professional Growth Planning and Self-Reflection – completed by principals & assistant principals

The Professional Growth Plan will address realistic, focused, and measurable professional goals. The plan will connect data from multiple sources including site-visit conferences, data on student growth and achievement, and professional growth needs identified through self-assessment and reflection. Self-reflection improves principal practice through ongoing, careful consideration of the impact of leadership practice on student growth and achievement.

- All principals and assistant principals will participate in Self-Reflection each year by September 1st. For principals hired after the start of the school year, the Self-Reflection must be completed within 15 working days of the first day of employment.
- Self-Reflections will be approved by the superintendent or his/her designee within 15 working days of submission.
- All principals and assistant principals will develop Professional Growth Plans each year. All Professional Growth Plans will be submitted no later than 30 working days after state testing data becomes available. Since principals and assistant principals must utilize current state testing data in order to identify growth areas, the growth plan cannot be fully developed until the state data is available. For principals hired after the release of state testing data, the principal must submit a professional growth plan within 15 working days of the first day of employment.
- Professional Growth plans will be approved by the superintendent or his/her designee within 15 working days of submission.

Site-Visits for Principal / Formative Conferences with Assistant Principal

Site visits are a method by which the superintendent or his/her designee may gain insight into the principal's

practice in relation to the standards. During a site visit, the superintendent or his/her designee will discuss various aspects of the job with the principal, and will use the principal's responses to determine issues to further explore with the faculty and staff. Additionally, the principal may explain the successes and trials the school community has experienced in relation to school improvement.

- Conducted at least twice each year. (Formal site-visits are not required for the assistant principal.)
- First site visit will be conducted before December 31st of the school year. Second site visit will be conducted prior to April 30 of the school year. For principals hired after December 31, two site visits will be conducted prior to April 30 of the school year.
- Conferences following a site visit will occur within 5 working days of the visit.
- Each site visit will include the collection and documentation of evidence using the district-approved digital platform. Documentation of evidence will be connected to the Principal Performance Standards, comments, and next steps for the principal.
- Assistant principals will receive at least one formative conference each year with their principal, with evidence being collected and documented using the district-approved digital platform, for the purpose of reflecting on current practice and making next step goals.

Working Conditions Goal (Goal inherited by Assistant Principal)

Principals are responsible for setting a two-year Working Conditions Growth Goal based on the most recent Kentucky Working Conditions Survey. The principal's effort to accomplish the Working Conditions Growth Goal is a powerful way to enhance professional performance and, in turn, positively impact school culture and student success.

- Developed following the completion of the survey.
- Each principal in collaboration with the superintendent or his/her designee will develop at least ONE working conditions goal based on the most current Kentucky Working Conditions Survey data.
- If a principal does not have this data, due to lack of participation by staff, the principal will use district data to create a working conditions goal OR complete a similar survey with staff to determine an area of need.
- Once a principal identifies a working condition goal based on the survey, he/she will connect the survey item to one or more of the Principal Performance Standards, write a goal and create an action plan to implement over a two-year period.
- A mid-point review of the Working Conditions Goal may include one or more of the following: physical evidence to show that strategies and actions in the plan have been completed and/or started, a follow-up survey with staff members to indicate an increase in agreement with the targeted TELL statement, or conversations with the supervisor documented on the mid-year conference form. Evidence of the Working Conditions Goal will be uploaded to a digital platform selected by the superintendent or his/her designee.

Products of Practice/Other Sources of Evidence

Principals/Assistant Principals may provide additional evidences to support assessment of their own professional

practice. These evidences should yield information related to the principal's/assistant principal's practice within the domains.

- SBDM Minutes
- Faculty Meeting Agendas and Minutes
- Department/Grade Level Agendas and Minutes
- PLC Agendas and Minutes
- Leadership Team Agendas and Minutes
- Instructional Round/Walk-through documentation
- Budgets
- EILA/Professional Learning experience documentation
- Surveys
- Professional Organization memberships
- Parent/Community engagement surveys
- Parent/Community engagement events documentation
- School schedules
- Other evidence as deemed appropriate by district
-

Student Growth as Additional Source of Evidence for Professional Practice

With the agreed upon expectation that all students will grow academically each year, multiple measures of student growth shall be included as additional sources of evidence for professional practices and to inform the rating for Standard 10 - School Improvement. Examples of appropriate student growth multiple measures for this purpose include data from nationally normed standardized benchmark assessments, state assessments, and local summative assessments, or other sources of data provided by the principal that clearly demonstrates schoolwide student growth.

Determining the Overall Performance Category

Superintendents or his/her designee are responsible for determining an Overall Performance Category for each

principal at the conclusion of their summative evaluation year. The Overall Performance Category is informed by the principal’s ratings on professional practice.

Rating Overall Professional Practice

- Record ratings in-the department-approved technology platform.
- Overall professional practice ratings will be assigned by **April 30** of each school year.

A principal’s / assistant principal’s Overall Performance Category is determined by the evaluator based on the principal’s ratings on each standard. Using the sources of evidence for principals/assistant principals, evaluators will use professional judgment to determine a rating for each standard. Next, the evaluator will use the following decision rules for determining the Overall Performance Rating:

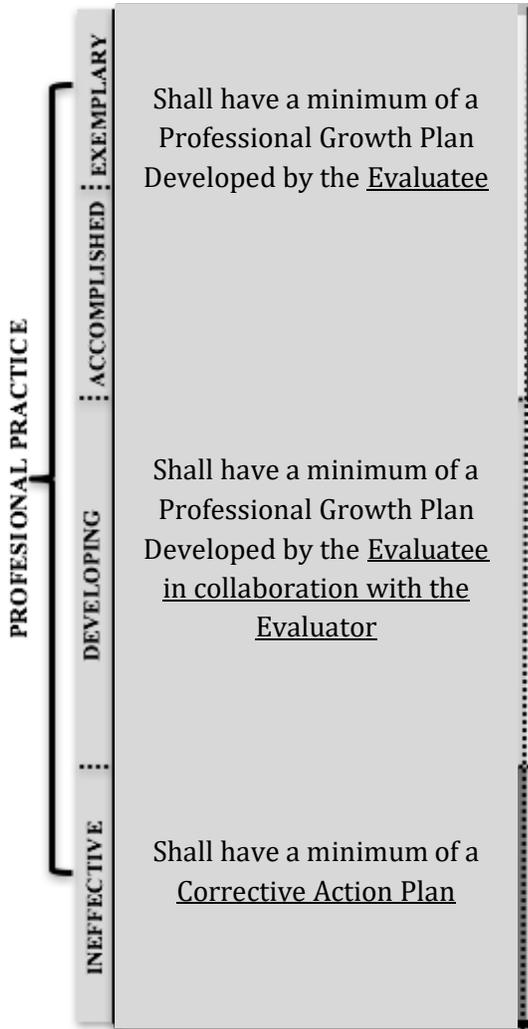
CRITERIA FOR DETERMINING A PRINCIPAL OR ASSISTANT PRINCIPAL’S OVERALL PERFORMANCE RATING

IF...	THEN OVERALL PERFORMANCE RATING SHALL BE...
Principal or Assistant Principal is rated Exemplary in at least SEVEN of the standards and no standard is rated Developing or Ineffective	Exemplary
Principal or Assistant Principal is rated Accomplished in at least FIVE standards and no standard is rated Ineffective	Accomplished
Principal or Assistant Principal is rated Developing in at least FOUR standards	Developing
Principal or Assistant Principal is rated Ineffective in ONE or more standards	Ineffective

Professional Growth Plan and Summative Cycle

Based on the overall Professional Practice rating and Student Growth rating, supervisors will determine the type of Professional Growth Plan required of the principal using the following chart:

**PROFESSIONAL GROWTH PLAN AND CYCLE FOR
PRINCIPALS AND ASSISTANT PRINCIPALS**



Other District Office Certified Personnel Evaluation

- “Other District Certified Personnel” include **District Office Administrators, District Supervisory Personnel, Directors, and Coordinators.**

- Other District Certified Personnel will be evaluated by the responsible supervisor as indicated below in this plan.
- Other District Certified Personnel will be evaluated annually **by April 30** of each year using the district approved evaluation forms. **(See Appendix B)**

The evaluator will record the results of each assessment conducted during the formative stage of the evaluation cycle on a form entitled Formative Performance Appraisal Instrument

Particular attention should be paid to those evaluation elements that:

- have not been assessed during the current cycle
- have received a low rating during a previous assessment
- are included in the professional growth plan
- are important to the annual objectives set for the school/program
- are important to the overall professional growth of the evaluatee
- are a result of the conferencing process.

It is recommended that the evaluator meet with the evaluatee prior to the formal observation.

Following the assessment, the evaluator will:

- Complete the evaluation instrument & provide a copy to the evaluatee for review prior to the conference
- Within one week, conduct a conference with the evaluatee that includes discussion of strengths and areas of need
- Recommend ways of improving performance

PERFORMANCE CRITERIA:

MET: Overall performance is proficient.

NEEDS IMPROVEMENT: Proficiency is not evident for all performance criteria and/or performance is inconsistent.

NOT MET: Performance is inadequate. The employee has been made aware of areas that must be addressed. Assistance and a timeline for improvement should also be provided. Evaluator must develop a corrective action plan if a standard is not met.

Evaluator Annotations:

- should include specific examples of the performance criteria that are observed
- should note areas of strength and areas that need improvement
- can boldface performance criteria that need improvement or are not met

Responsibilities for Evaluation

1. The Boone County Board of Education will evaluate the superintendent using an instrument selected by the Board of Education and approved by the Kentucky Department of Education.

2. The superintendent or his/her designee will evaluate principals and central office personnel.
3. The director of special education will evaluate district special education staff, speech therapists, and occupational and physical therapists.
4. Principals will evaluate assistant principals, guidance counselors, librarians, and teachers.
5. Principals, in collaboration with the Director of Early Childhood will evaluate preschool staff.
6. Principals, in collaboration with Director of Language Learners will evaluate all ELL staff.
7. The Assistant Superintendent for Learning Support Services will be responsible for monitoring evaluation training and implementation of the Professional Growth and Effectiveness System and other professionals utilizing the old evaluation system.

Appeals Process

(See Board of Education Policy 03.18)

The district shall establish a panel to hear appeals from summative evaluations as required by KRS 156.557. The panel shall consist of two members and two alternates elected by and from the certified employees of the

District and one certified employee and alternate appointed by the Board. Terms shall be for two years and run July 1 to June 30. Members may be reappointed or reelected. The Board appointed certified employee shall be the chairperson of the panel.

Any certified employee who believes that he or she was not fairly evaluated on the summative evaluation may appeal to the panel within ten working days of the receipt of the summative evaluation. The appeal shall be signed and in writing on a form prescribed by the district. The form shall state that evaluation records may be presented to and reviewed by the panel.

The panel shall hold necessary hearings. The evaluation committee shall develop necessary procedures for conducting the hearings in collaboration with the teachers' association. There shall be an opportunity reasonably in advance of the hearing for the evaluator and evaluatee to adequately review all documents that are to be presented to the evaluation appeals panel. The certified employee appealing to the panel has the burden of proof. The evaluator may respond to any statements made by the employee and may present written records which support the summative evaluation. The evaluatee has the right to the presence of a chosen representative.

No panel member shall serve on any appeal panel considering an appeal for which there is a conflict of interest as indicated in Board Policy 03.18.

At the conclusion of the hearings, the panel shall issue a recommendation to the district superintendent within fifteen working days from the date the appeal is filed. In the case of appeals of evaluations conducted by the Superintendent, the panel shall report to the Board.

The Superintendent shall receive the panel's recommendation and shall take such action as permitted by law and as s/he deems appropriate or necessary. The Superintendent may hold hearings and/or order a new evaluation by a second certified evaluator as necessary. In the case of a new evaluation, both evaluations shall be included in the employee's personnel file.

A certified employee who feels that the local district is not properly implementing the evaluation plan according to the way it was approved by the Kentucky Department of Education shall have the opportunity to appeal to the Kentucky Department of Education.

Appeals Procedural Guidelines for LEA Appeals Panel Hearing

The purposes of this hearing are to determine if the evaluation plan process and guidelines have been followed and to ascertain whether the content of the summative evaluation is substantially correct or incorrect.

Both the evaluatee and evaluator shall submit three (3) copies of the documentation to be reviewed by the appeals panel in the presence of all three members. These copies will be presented to either the BCEA President or the Chairperson of the panel. The members of the appeals panel will be the only persons to review the documentation. All documentation will be locked in a secure place in the district office except during appeals panel meetings. Confidentiality will be maintained. Copies of the documentation will be available to both parties at the hearing.

The panel will meet, discuss all documents and prepare questions to be asked of each party by the chair. The time and place of the hearing will be determined. Panel members may ask additional questions during the hearing.

The hearing will be held at a time and place set by the panel. The evaluatee and evaluator will be notified of said time and invited to appear before the panel. The evaluatee responds to the appeal and answer questions from the panel.

Both the evaluator and the evaluatee may be represented by legal counsel, KEA, and/or BCEA who may speak for the individual they represent during the hearing.

The hearing will be audio taped, and a copy will be provided to both parties if requested in writing.

Witnesses may be invited to provide information one at a time but will not be permitted to observe the proceedings.

The following procedures will be followed during the hearing:

- Chairperson will convene hearing, cover procedures, and clarify the responsibility of the panel, which has been agreed upon by the appeals panel and BCEA president.
- Each party will be allowed to make a statement of claim. The evaluator will begin.
- The panel may question the evaluatee and evaluator.
- Each party will be asked to make closing remarks.
- The chairperson of the panel will make closing remarks.

Certified Employee Appeals Form

(To be submitted within ten (10) working days after receipt of the summative evaluation)

Certified Employee Name: _____

Address: _____

Title: _____

Location: _____

Please answer the following questions & attach to this appeal form:

In your opinion what evaluation procedures have not been followed thus rendering your summative evaluation unfair?

Attach a copy of your summative evaluation and additional pages to this form. Your signature grants permission for your evaluation to be presented to and reviewed by the Appeals Panel.

Certified Employee's Signature

Date

Decision of the Appeals Panel

Attach additional pages if necessary.

(A recommendation must be submitted to the Superintendent within fifteen (15) working days from the date the appeal was filed.)

Appeals Panel Member Signature

Date

Appeals Panel Member Signature

Date

Appeals Panel Member Signature

Date

Appendix A - Individual Personal Improvement Plan Boone County Schools

Teacher Name: _____
Name: _____

Administrator

Position: _____
Date: _____

School year: _____

Implementation

AREA OF NEED (Domain and Component)	OBJECTIVE / GOAL	Procedures / activities for	Appraisal method and target date	Required periodic checks set in (at minimum) one month intervals as described below. Initials
---	---------------------	--------------------------------	--	--

		achieving objective / goal		and dates indicate progress is satisfactory otherwise noted
AREA OF NEED (Domain and Component)	OBJECTIVE / GOAL	Procedures / activities for achieving objective / goal	Appraisal method and target date	

Teacher and administrator will meet per the schedule above to review progress toward goals and make any necessary adaptations.

A Professional Improvement Plan indicates that there is a need for immediate and sustained improvement. Failure to do so could result in a recommendation for non-renewal of the teacher's contract. This plan was thoroughly reviewed by:

Teacher Signature

Administrator Signature

Date

Date

NOTE: KRS 161.790 lists the following as causes for termination: insubordination, immoral character or conduct unbecoming, physical or mental disability, inefficiency/incompetence/neglect of duty.

Appendix B – Other District Administrator Evaluation Forms

**BOONE COUNTY SCHOOLS
District Office Administrators and District Office Supervisory Personnel**

_____ **FORMATIVE** or _____ **SUMMATIVE EVALUATION (please check)**

Individual observed:	Date:
Evaluator:	Time:
Cycle -- From (date)	To (date)

The evaluator will record the results of each assessment conducted during the formative stage of the evaluation cycle on a form entitled Formative Performance Appraisal Instrument

Particular attention should be paid to those evaluation elements that:

- have not been assessed during the current cycle
- have received a low rating during a previous assessment
- are included in the professional growth plan
- are important to the annual objectives set for the school/program
- are important to the overall professional growth of the evaluatee
- are a result of the conferencing process.

It is recommended that the evaluator meet with the evaluatee prior to the formal observation.

Following the assessment, the evaluator will:

- Complete the evaluation instrument & provide a copy to the evaluatee for review prior to the conference
- Within one week, conduct a conference with the evaluatee that includes discussion of strengths and areas of need
- Recommend ways of improving performance

PERFORMANCE CRITERIA:

MET: Overall performance is proficient.

NEEDS IMPROVEMENT: Proficiency is not evident for all performance criteria and/or performance is inconsistent.

NOT MET: Performance is inadequate. The employee has been made aware of areas that must be addressed. Assistance and a timeline for improvement should also be provided. Evaluator must develop a corrective action plan if a standard is not met.

Evaluator Annotations:

- should include specific examples of the performance criteria that are observed
- should note areas of strength and areas that need improvement
- can boldface performance criteria that need improvement or are not met

<p>1. EFFECTIVE ORGANIZATIONAL LEADERSHIP</p>	<p>_____ MET _____ NEEDS IMPROVEMENT _____ NOT MET</p>
<p>CRITERIA</p>	<p>ANNOTATIONS</p>
<ul style="list-style-type: none"> ● Adheres to professional code of ethics ● Creates and maintains an open, trusting, and safe environment ● Demonstrates punctuality ● Adheres to attendance policies and procedures 	

<ul style="list-style-type: none"> ● Demonstrates communication skills that are clear, direct, and responsive ● Demonstrates effective decision-making skills ● Uses a variety of techniques in problem solving ● Manages conflict situations ● Develops, implements, monitors, and evaluates the effectiveness of change processes ● Plans and facilitates meetings for optimum use of time and resources ● Plans for, models, and encourages collaboration and shared decision-making ● Uses principles of effective delegation of authority ● Applies strategic planning techniques that include assessed needs, plan of action, budget, monitoring, evaluation, and follow-up 	
--	--

2. EFFECTIVE INSTRUCTIONAL LEADERSHIP	<input type="checkbox"/> MET <input type="checkbox"/> NEEDS IMPROVEMENT <input type="checkbox"/> NOT MET
--	--

CRITERIA	ANNOTATIONS
-----------------	--------------------

<ul style="list-style-type: none"> ● Communicates and implements shared district-wide vision and mission statements ● Builds and maintains a district-wide climate for learning ● Articulates high expectations for student achievement ● Leads the development, implementation, and evaluation of curriculum ● Leads the development, implementation, and evaluation of research-based instructional programs and strategies ● Acquires, allocates, and manages resources to effectively and accountably ensure successful student learning ● Facilitates the development of programs and services that promote and recognize individual differences ● Applies current principles, practices, theory, and research to promote academic achievement ● Attends workshops, institutes, courses, and/or conferences relevant to continuing professional development ● Demonstrates knowledge of current professional literature and materials ● Participates as an active member of a professional organization ● Uses a variety of strategies to accurately assess student performance 	
--	--

3. EFFECTIVE ADMINISTRATION AND	<input type="checkbox"/> MET <input type="checkbox"/> NEEDS IMPROVEMENT
--	--

MANAGEMENT	____ NOT MET
CRITERIA	ANNOTATIONS
<ul style="list-style-type: none"> ● Utilizes performance standards to implement personnel recruitment, selection, supervision, evaluation, and management within the scope of his/her responsibility ● Facilitates and nurtures professional growth and development of staff ● Applies local, state, and federal statutes, regulations, policies, and procedures to school district business management decisions within the scope of his/her responsibility ● Maintains a fiscal accountability system by developing, monitoring, and evaluating a financial plan based on program/service priorities and financial capabilities within the scope of his/her responsibilities ● Applies current knowledge of auxiliary programs (such as transportation, food services, pupil services, and maintenance) within the scope of his/her responsibilities ● Uses information systems and technological applications to enhance administration of business, instruction, and support systems ● Utilizes a system for inventory, evaluation, and maintenance of facilities, equipment and other resources within the scope of his/her responsibilities Strives to ensure equity among programs and learning opportunities for staff, students and parents ● Demonstrates appreciation for and sensitivity to the diversity among individual 	

4. EFFECTIVE RELATIONSHIPS WITH THE COMMUNITY	____ MET ____ NEEDS IMPROVEMENT ____ NOT MET
CRITERIA	ANNOTATIONS

<ul style="list-style-type: none"> • Identifies and communicates with multiple constituencies of the school and community through a variety of means • Assesses the needs of parents and community and involves them in decision-making • Promotes partnerships among staff, parents, business and the community • Encourages the use of community resources to support programs and services 	
---	--

5. PROMOTION OF EQUITY AND APPRECIATION OF DIVERSITY	<input type="checkbox"/> MET <input type="checkbox"/> NEEDS IMPROVEMENT <input type="checkbox"/> NOT MET
---	--

CRITERIA	ANNOTATIONS
-----------------	--------------------

<ul style="list-style-type: none"> • Strives to ensure equity among programs and learning opportunities for staff, students, and parents • Demonstrates appreciation for and sensitivity to the diversity among individuals 	
---	--

6. CAREER-RELATED PROFESSIONAL GROWTH	<input type="checkbox"/> MET <input type="checkbox"/> NEEDS IMPROVEMENT <input type="checkbox"/> NOT MET
--	--

CRITERIA	ANNOTATIONS
-----------------	--------------------

<ul style="list-style-type: none"> • Attends workshops, institutes, courses, and/or conferences relevant to continuing professional development • Demonstrates knowledge of current professional literature and materials • Participates as an active member of a professional organization 	
--	--

BOONE COUNTY SCHOOLS

District Office Administrators and District Office Supervisory Personnel

SUMMARY REPORT for FORMATIVE EVALUATION

Individual observed:	Date:
Evaluator:	Time:
Cycle - From (date)	To (date)

PERFORMANCE STANDARDS:	MET	NEEDS IMPROVEMENT	NOT MET
Effective Organizational Leadership			
Effective Instructional Leadership			
Effective Administration and Management			
Effective Relationships with the Community			
Promotion of Equity and Appreciation of Diversity			
Career Related Professional Growth			

Personal Improvement Plan developed? YES _____ NO _____

Additional pages attached? YES _____ NO _____

EVALUATEE COMMENTS:

EVALUATOR COMMENTS:

Evaluatee Signature _____ Date _____

Evaluator Signature _____ Date _____

Evaluator & evaluatee keep a copy. Original to Human Resources with Summative Summary Form

BOONE COUNTY SCHOOLS
District Office Administrators and District Office Supervisory Personnel

SUMMARY REPORT for SUMMATIVE EVALUATION

Individual observed:	Dates observed during this cycle:
Evaluator:	
Cycle - From (date)	To (date)

SUMMARY OF FORMATIVE(S) CONDUCTED IN THIS CYCLE:

PERFORMANCE STANDARDS:	MET	NEEDS IMPROVEMENT	NOT MET
Effective Organizational Leadership			
Effective Instructional Leadership			
Effective Administration and Management			
Effective Relationships with the Community			
Promotion of Equity and Appreciation of Diversity			
Career Related Professional Growth			

Personal Improvement Plan developed? YES _____ NO _____

Additional pages attached? YES _____ NO _____

EVALUATEE COMMENTS:

EVALUATOR COMMENTS:

Evaluatee Signature _____ Date _____

Evaluator Signature _____ Date _____

RECOMMENDED FOR EMPLOYMENT FOR 20____ - 20____ YES _____ NO _____

Evaluator & evaluatee each keep a copy. Original goes to Human Resources

**BOONE COUNTY SCHOOLS
District Coordinators**

_____ FORMATIVE or _____ SUMMATIVE EVALUATION (please check)

Individual observed:	Date:
Evaluator:	Time:
Cycle -- From (date)	To (date)

The evaluator will record the results of each assessment conducted during the formative stage of the evaluation cycle on a form entitled Formative Performance Appraisal Instrument

Particular attention should be paid to those evaluation elements that:

- have not been assessed during the current cycle
- have received a low rating during a previous assessment
- are included in the professional growth plan
- are important to the annual objectives set for the school/program
- are important to the overall professional growth of the evaluatee
- are a result of the conferencing process.

It is recommended that the evaluator meet with the evaluatee prior to the formal observation.

Following the assessment, the evaluator will:

- Complete the evaluation instrument & provide a copy to the evaluatee for review prior to the conference
- Within one week, conduct a conference with the evaluatee that includes discussion of strengths and areas of need
- Recommend ways of improving performance

PERFORMANCE CRITERIA:

MET: Overall performance is proficient.

NEEDS IMPROVEMENT: Proficiency is not evident for all performance criteria and/or performance is inconsistent.

NOT MET: Performance is inadequate. The employee has been made aware of areas that must be addressed. Assistance and a timeline for improvement should also be provided. Evaluator must develop a corrective action plan if a standard is not met.

Evaluator Annotations:

- should include specific examples of the performance criteria that are observed
- should note areas of strength and areas that need improvement
- can boldface performance criteria that need improvement or are not met

1. EFFECTIVE INSTRUCTIONAL LEADERSHIP	<input type="checkbox"/> MET <input type="checkbox"/> NEEDS IMPROVEMENT <input type="checkbox"/> NOT MET
--	--

CRITERIA	ANNOTATIONS
<ul style="list-style-type: none"> ● Communicates & implements shared district-wide mission statement ● Builds & maintains a district-wide climate for learning ● Articulates high expectations for student achievement ● Applies current principles, practices, theory & research to promote academic achievement ● Initiates change process in schools ● Effectively incorporates adult learning strategies ● Supports professional growth in colleagues ● Analyzes student work & disaggregates data to identify and prioritize training and assistance needs ● Uses information systems and technological applications to enhance instruction 	

2. KNOWLEDGE OF CURRICULUM, INSTRUCTION, AND ASSESSMENT	<p>_____ MET</p> <p>_____ NEEDS IMPROVEMENT</p> <p>_____ NOT MET</p>
CRITERIA	ANNOTATIONS
<ul style="list-style-type: none"> ● Facilitates effective planning of curricula, classroom instruction and management based on research-based instructional practices ● Guides the development of curriculum and instructional materials ● Assesses programs and curriculum and proposes appropriate recommendations and needed adjustments ● Facilitates the development of units and lessons aligned to the curriculum and connected to real-world applications ● Develops, models, implements, and evaluates research-based instructional programs and strategies ● Facilitates & models the implementation of best practice instructional strategies including multiple intelligences, learning styles, higher order thinking, integration, real-life connections, hands-on activities and instructional software ● Instructs teachers in the use of appropriate lesson delivery models and the incorporation of performance standards ● Includes creative and appropriate integration of technologies to improve student learning ● Facilitates the development of programs and strategies that are fair and promote and recognize diversity and individual differences 	

<ul style="list-style-type: none"> ● Strives to ensure equity among programs and learning opportunities for all staff and students ● Demonstrates appreciation for and sensitivity to the diversity among individuals 	
---	--

3. PROFESSIONAL LEADERSHIP & GROWTH	<input type="checkbox"/> MET <input type="checkbox"/> NEEDS IMPROVEMENT <input type="checkbox"/> NOT MET
<p style="text-align: center;">CRITERIA</p>	<p style="text-align: center;">ANNOTATIONS</p>
<ul style="list-style-type: none"> ● Adheres to the professional code of ethics ● Adheres to attendance policies and procedures ● Demonstrates punctuality ● Demonstrates effective interpersonal, communication, and collaboration skills among peers, students, parents, and others ● Practices effective listening, conflict resolution, and group-facilitation skills ● Demonstrates effective decision-making skills ● Plans and facilitates meetings and trainings for optimum use of time and resources ● Uses a time management approach and is able to multi-task ● Demonstrates the ability to develop long range plans to include needs assessments goals, objectives, and strategies/activities ● Adheres to SBDM and district policies, procedures, and timelines ● Attends workshops, institutes, courses and/or conferences relevant to continuing professional development and shares new knowledge with teachers and colleagues ● Demonstrates knowledge of current professional literature and materials ● Assumes an active leadership role within professional organizations and within community organizations with educationally related activities 	

SUMMARY REPORT for FORMATIVE EVALUATION

Individual observed:	Date:
Evaluator:	Time:
Cycle - From (date)	To (date)

PERFORMANCE STANDARDS:	MET	NEEDS IMPROVEMENT	NOT MET
Effective Instructional Leadership			
Knowledge of Curriculum, Instruction, & Assessment			
Professional Leadership & Growth			

Personal Improvement Plan developed? YES _____ NO _____

Additional pages attached? YES _____ NO _____

EVALUATEE COMMENTS:

EVALUATOR COMMENTS:

Evaluatee Signature _____ Date _____

Evaluator Signature _____ Date _____

Evaluator & evaluatee keep a copy. Original to Human Resources with Summative Summary Form

BOONE COUNTY SCHOOLS
District Coordinators

SUMMARY REPORT for SUMMATIVE EVALUATION

Individual observed:	Dates observed during this cycle:
Evaluator:	
Cycle - From (date)	To (date)

SUMMARY OF FORMATIVE(S) CONDUCTED IN THIS CYCLE:

PERFORMANCE STANDARDS:	MET	NEEDS IMPROVEMENT	NOT MET
Effective Instructional Leadership			
Knowledge of Curriculum, Instruction, & Assessment			
Professional Leadership & Growth			

Personal Improvement Plan developed? YES _____ NO _____

Additional pages attached? YES _____ NO _____

EVALUATEE COMMENTS:

EVALUATOR COMMENTS:

Evaluatee Signature _____ Date _____

Evaluator Signature _____ Date _____

RECOMMENDED FOR EMPLOYMENT FOR 20____ - 20____ YES _____ NO _____

Evaluator & evaluatee each keep a copy. Original goes to Human Resources.

Appendix C: Teachers & Other Professionals SUMMARY REPORT for SUMMATIVE EVALUATION

BOONE COUNTY SCHOOLS

Evaluatee:	
Evaluator:	
Cycle - From (date)	To (date)

SUMMARY OF SUMMATIVE SCORES:

DOMAIN:	INEFFECTIVE	DEVELOPING	ACCOMPLISHED	EXEMPLARY
1. Planning & Preparation				
2. Classroom Environment				
3. Instruction				
4. Professional Responsibilities				
OVERALL PERFORMANCE PRACTICE				

Personal Improvement Plan developed? YES _____ NO _____

Evaluatee Comments:

Evaluator Comments:

Evaluatee Signature _____ Date _____

Evaluator Signature _____ Date _____

RECOMMENDED FOR EMPLOYMENT FOR 20____ - 20____ YES _____ NO _____

Evaluator & evaluatee each keep a copy. Original goes to Human Resources.

**Appendix C: Guidance Counselor
SUMMARY REPORT for SUMMATIVE EVALUATION**

BOONE COUNTY SCHOOLS

Evaluatee:	
Evaluator:	
Cycle - From (date)	To (date)

SUMMARY OF SUMMATIVE SCORES:

DOMAIN:	INEFFECTIVE	DEVELOPING	ACCOMPLISHED	EXEMPLARY
1. Planning & Preparation				
2. The Environment				
3. Delivery of Service				
4. Professional Responsibilities				
OVERALL PERFORMANCE PRACTICE				

Personal Improvement Plan developed? YES _____ NO _____

Evaluatee Comments:

Evaluator Comments:

Evaluatee _____ Date _____
Signature

Evaluatee _____ Date _____
Signature

RECOMMENDED FOR EMPLOYMENT FOR 20____ - 20____ YES _____ NO _____

Evaluator & evaluatee each keep a copy. Original goes to Human Resources.

**Appendix D: Kentucky Teacher Intern (KTIP) SUMMARY REPORT for SUMMATIVE EVALUATION
BOONE COUNTY SCHOOLS**

Intern:
Evaluator:
School Year:

_____ The intern has successfully completed the KTIP internship and has been recommended for certification.

_____ The intern has NOT successfully completed the KTIP internship and has NOT been recommended for certification.

Intern's Comments:

Evaluator Comments:

Evaluatee Signature _____ Date _____

Evaluator Signature _____ Date _____

RECOMMENDED FOR EMPLOYMENT FOR 20____ - 20 ____ YES _____ NO _____

Evaluator & evaluatee each keep a copy. Original goes to Human Resources.

Appendix E: Principals SUMMARY REPORT for SUMMATIVE EVALUATION

BOONE COUNTY SCHOOLS

Evaluatee:	
Evaluator:	
Cycle - From (date)	To (date)

SUMMARY OF SUMMATIVE SCORES:

STANDARD:	INEFFECTIVE	DEVELOPING	ACCOMPLISHED	EXEMPLARY
1. Performance Standard 1: Mission Vision and Core Values				
2. Performance Standard 2: Ethics & Professional Norms				
3. Performance Standard 3: Equity & Cultural Responsiveness				
4. Performance Standard 4: Curriculum, Instruction & Assessment				
5. Performance Standard 5: Community of Care & Support for Students				
6. Performance Standard 6: Professional Capacity of School Personnel				
7. Performance Standard 7: Professional Community for Teachers and Staff				
8. Performance Standard 8: Meaningful engagement of families & communities				
9. Performance Standard 9: Operations & Management				
10. Performance Standard 10: School Improvement				
OVERALL PERFORMANCE PRACTICE / OVERALL SUMMATIVE SCORE				

Personal Improvement Plan developed?

YES _____ NO _____

Evaluatee Comments:

Evaluator Comments:

Evaluatee _____ Date _____
Signature

Evaluatee _____ Date _____
Signature

RECOMMENDED FOR EMPLOYMENT FOR 20____ - 20____ YES _____ NO _____ Evaluator & evaluatee each keep a copy. Original goes to Human Resources

Observation Summary

Name:		Observer:	
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Date of Observation:		Type of Observation:	
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Post Observation Self-Reflection Rating

Use the [Danielson Framework](#) to assess and rate each area as *Ineffective*, *Developing*, *Accomplished*, or *Exemplary*. You should be able to cite evidence to support ratings

Domain 1: Planning & Preparation (I, D, A, or E)

	Teacher Rating	Observer Rating
1a: Content Knowl.		
1b: Knowledge of Ss		
1c: Instruct Outcome		
1d: Resources		
1e: Coherent Instruct		
1f: Design Assess		
Overall Rating		
Evidence of Rating: <i>(Use specific data when possible.)</i>		
Possible Area(s) of Growth		

Domain 2: Classroom Environment (I, D, A, or E)

	Teacher Rating	Observer Rating
2a: Respect/Rapport		
2b: Culture		

2c: Procedures		
2d: Stu Behavior		
2e: Physical Space		
Overall Rating		
Evidence of Rating <i>(Use specific data when possible)</i>		
Possible Area(s) of Growth		

Domain 3: Instruction (I, D, A, or E)		
	Teacher Rating	Observer Rating
3a: Communication		
3b: Questioning		
3c: Stu Engagement		
3d: Assessment		
3e: Flexibility		
Overall Rating		
Evidence of Rating <i>(Use specific data when possible)</i>		
Possible Area(s) of Growth		

Domain 4: Professional Responsibilities (I, D, A, or E)		
	Teacher Rating	Observer Rating
4a: Reflection		
4b: Stu Records		
4c: Family Commun		

4d: PLC		
4e: PD		
4f: Professionalism		
Overall Rating		
Evidence of Rating (Use specific data when possible)		
Possible Area(s) of Growth		

<p>Based on your reflection and observation conference, your plan of action moving forward include the following: Complete together with your evaluator during the post conference.</p>	
--	--

Observer Signature:
Date:

Teacher Signature:
Observation Script/Notes

Date:

Who Evaluates Who?

Role Groups	Primary Evaluator	Secondary Evaluator
Speech/Language Teachers	Principals	LSS
Instructional Coaches	LSS	Principals
Preschool Teachers	Principals	LSS
English Learner Teachers	Principals	LSS
Physical Therapists/Occupational Therapists	LSS	Principals
Vision & Hearing Impaired Teachers	LSS	Principals
Home Hospital Teachers	Student Services	LSS
Psychologists	Student Services	LSS
College/Career Coaches	LSS	Principals

***NOTE: These role groups MUST follow the “Option 1” of the CEP for their evaluation process.**

Virtual Teachers

For any certified teacher who is instructing virtually, the teacher will follow the Charlotte Danielson Framework for Remote Teaching found [HERE](#). The framework focuses on connecting the relevant aspects of teaching remotely to the framework.

Domain 1: Planning & Preparation	<ul style="list-style-type: none"> ● 1A Knowledge of Content & Pedagogy ● 1B Demonstrates Knowledge of Students ● 1E Designs Coherent Instruction
Domain 2: The Classroom Environment	<ul style="list-style-type: none"> ● 2A Creates an Environment of Respect & Rapport ● 2D Managing Student Behavior
Domain 3: Quality Instruction	<ul style="list-style-type: none"> ● 3A Communicates with Students ● 3B Using Questioning and Discussion Techniques to Promote Higher Level Thinking ● 3C Engages Students in Meaningful Learning ● 3D Uses Assessment in Instruction ● 3E Demonstrates Flexibility & Responsiveness
Domain 4: Professional Responsibilities	<ul style="list-style-type: none"> ● 4A Reflects on Teaching and Lesson Effectiveness ● 4B Maintains Accurate Records ● 4C Communicates with Families ● 4D Participates in a Professional Community ● 4E Grows and Develops Professionally ● 4F Shows Professionalism

**Boone County Schools FRAMEWORK FOR TEACHING INDICATOR RUBRIC
For Remote Teaching and Learning**

Domain 1: Planning and Preparation

Component	Ineffective	Developing	Effective	Virtual Look Fors	Exemplary
1A: Demonstrates knowledge of content and pedagogy	The teacher's plans and practice displays little knowledge of the BCS curriculum, prerequisite relationships between different aspects of the content, or the instructional practices specific to that discipline.	The teacher's plans and practice reflect solid knowledge of the BCS curriculum, prerequisite relationships between them, and the instructional practices specific to that discipline.	The teacher's plans and practice reflect solid knowledge of the BCS curriculum, prerequisite relationships between important concepts, and the instructional practices specific to that discipline.	The teacher uses virtual pedagogy that is appropriate for effective instruction in their content area and/or grade level.	The teacher's plans and practice reflect extensive knowledge of the curriculum and the structure of the discipline. The teacher actively builds on knowledge of prerequisites and misconceptions when describing instruction or seeking causes for student misunderstanding.
1B: Demonstrates knowledge of students	The teacher demonstrates little or no knowledge of students' developmental stages, backgrounds, cultures, skills, language proficiency, interests, and special needs, and does not seek such understanding.	The teacher indicates the importance of understanding students' developmental stages, backgrounds, cultures, skills, language proficiency, interests, and special needs, and attains this knowledge for the class.	The teacher displays knowledge of students' developmental stages, backgrounds, cultures, skills, language proficiency, interest, and special needs, and attains this knowledge for the groups of students.	The teacher uses virtual techniques, skills, activities to get to know your students in a virtual setting.	The teacher actively seeks and demonstrates knowledge of students' developmental stages, backgrounds, cultures, skills, language proficiency, interests, and special needs from a variety of sources, and attains this knowledge for individual students.
1E: Designs coherent instruction	The designed learning activities are poorly aligned with the instructional outcomes and do not represent a coherent structure. The experiences and resources are suitable for only some students.	The designed learning activities demonstrate partial alignment with instructional outcomes. The lesson or unit has a recognizable structure and reflects partial knowledge of students and resources.	The teacher designs learning activities, modifies instruction per the IEP, and selects resources suitable for diverse learners that are aligned to the instructional outcomes. The lesson or unit has a clear and sequential structure.	Evidence of differentiated virtual activities. The teacher maintains Schoology consistent with best practices providing students with a constant, predictable learning environment.	The teacher coordinates knowledge of content, of students, and of resources to design learning activities aligned to instructional outcomes, differentiated where appropriate to make them suitable for all students, and likely to engage.

Domain 2: The Classroom Environment

Component	Ineffective	Developing	Effective	Virtual Look Fors	Exemplary
2A: Creates an environment of respect and rapport	Classroom interactions, between and among the teacher and students are negative, inappropriate, or insensitive. Students are not willing to take risks.	Classroom interactions, between and among the teacher and students are generally appropriate and free from conflict. There may be occasional displays of insensitivity or lack of responsiveness to cultural or developmental differences. Students are seldom willing to take risks.	Classroom interactions between teacher and students are caring, respectful, and appropriate to students' culture and development. Teacher encourages polite and respectful student interactions where students are comfortable and willing to take risks.	The teacher continues to model cultural competency and awareness within their virtual classroom. It is evident that all students feel included.	Classroom interactions between teacher and students are sensitive to students' culture and levels of development. Students consistently take risks without hesitation. Students take responsibility for upholding a positive classroom environment.
2D: Managing Student Behavior	There is no evidence that expectations for behavior have been established and there is little or no teacher monitoring of student behavior. Response to student misbehavior is repressive or disrespectful of student dignity.	It appears that the teacher has tried to establish expectations for student behavior. The teacher tries, with uneven results, to monitor behavior and respond to misbehavior.	Expectations for behavior appear to be clear to students, and the teacher monitors student behavior against those expectations. The teacher's response to student misbehavior is consistent, appropriate and respects student dignity.	The teacher monitors various online discussions, blogs, collaborative assignments, etc. during asynchronous instruction and appropriately addresses unacceptable and insensitive synchronous or asynchronous behaviors.	Expectations for behavior are clear with evidence of student participation in setting them. The teacher's monitoring of student behavior is sensitive to individual student needs. Students take an active role in monitoring the expectations for learning.

Domain 3: Quality Instruction

Component	Ineffective	Developing	Effective	Virtual Look Fors	Exemplary
3A: Communicates with students	Expectations for learning, directions	Expectations for learning,	Expectations for	The teacher effectively	Expectations for learning,

	and procedures, and explanations of content are unclear or confusing to students. The teacher's use of oral and written language contains errors or is inappropriate for students' cultures or levels of development.	directions and procedures, and explanations of content are clarified after initial confusion; the teacher's use of oral and written language is correct but may not be completely appropriate for students' cultures or levels of development.	learning, directions and procedures, and explanations of content are clear to students. Oral and written language is appropriate for students' cultures and levels of development.	uses Schoology and approved BCS Digital Resources along with various online tools to communicate with students in both synchronous and asynchronous environments.	directions and procedures, and explanations of content are clear to students. The teacher's oral and written language is clear and expressive, extends students' vocabularies, is appropriate to students' cultures and levels of development.
3B: Uses questioning and discussion techniques to promote higher level thinking	The teacher's questions are low-level or inappropriate, eliciting limited student participation, and recitation rather than discussion. A few students dominate discussion.	Some of the teacher's questions elicit a thoughtful response, but most are low level, posed in rapid succession. The teacher's attempts to engage all students in the discussion are only partially successful.	Most of the teacher's questions elicit a thoughtful response, and the teacher allows sufficient time for students to answer. All students are provided the opportunity to participate in the discussion, with the teacher stepping aside when appropriate.	The teacher uses discussion boards (e.g. collaborative google docs, Padlet, Jamboard, etc.) along with other supplemental materials to encourage higher level thinking.	Questions reflect high expectations and are culturally and developmentally appropriate. Students formulate many of the high-level questions, assume responsibility for the discussion, initiate topics and ensure that all voices are heard.
3C: Engages students in meaningful learning	Activities and assignments, materials, and groupings of students are inappropriate for the instructional outcomes or students' cultures or levels of understanding, resulting in little intellectual engagement. The lesson has no structure or is poorly paced.	Activities and assignments, materials, and groupings of students are partially appropriate for the instructional outcomes or students' cultures or levels of understanding, resulting in partial intellectual engagement. The lesson has a recognizable structure but is not fully maintained. Pacing of the lesson is inconsistent.	Activities and assignments, materials, and groupings of students are fully appropriate for the instructional outcomes and students' cultures and levels of understanding. All students are provided the opportunity to engage in work of a high level of rigor. The lesson's structure is coherent, with appropriate pace.	The teacher designs synchronous instruction to actively engage students in the learning process. The amount of time spent in synchronous learning is appropriate to the needs of the learner. Asynchronous instruction encourages critical thinking, has elements of student choice, and is differentiated to meet the need of the learner(s).	Students, throughout the lesson, are highly intellectually engaged in significant learning and contribute to the activities, student groupings, and selection of materials. The lesson is adapted as needed to the needs of individuals, and the structure and pacing allow for student reflection and closure.

3D: Uses assessment in instruction	Assessment is not used in instruction, either through teacher monitoring of progress or student self assessment. Teacher feedback to students is poor quality and not timely. Students are not aware of the assessment criteria used to evaluate their work.	Assessment is occasionally used in instruction, through some monitoring of progress of learning by the teacher and/or students. Feedback to students is uneven, and students are aware of only some of the assessment criteria used to evaluate their work.	Assessment is regularly used in instruction, through self assessment by students, monitoring of progress of learning by the teacher and/or students. Students are fully aware of the assessment criteria used to evaluate their work. Teacher feedback to students is timely and high quality.	Formative and summative assessment via instructional technology is seamlessly embedded in classroom pedagogy (e.g. EdPuzzle, Kahoot, Quizlet, Flipgrid, Google Forms, Padlet, Plickers, etc.).	Assessment is used in a sophisticated manner in instruction, through student involvement in establishing the assessment criteria, self-assessment by students, monitoring of progress by both students and the teacher, and high quality feedback to students from a variety of sources.
3E: Demonstrates flexibility and responsiveness	The teacher adheres to the instruction plan, even when a change would improve the lesson or address students' lack of interest. The teacher brushes aside students' questions; when students experience difficulty, the teacher blames the students or their home environment.	The teacher attempts to modify the lesson when needed and to respond to student questions, with moderate success. The teacher accepts responsibility for student success but has only a limited repertoire of instructional strategies to draw upon.	The teacher promotes the successful learning of all students, adjusting instruction plans as needed and accommodating student questions, needs, and interests by using a broad repertoire of instructional strategies.	The teacher develops online activities that are differentiated to meet the needs of the learners. The teacher is available to meet with student(s) to answer questions, remediate, or enrich learning. As appropriate, students are provided a choice in how they want to show their learning.	The teacher promotes the successful learning of all students, adjusting instructional plans as needed. The teacher seizes an opportunity to enhance learning, building on a spontaneous event or student interests. The teacher ensures the success of all students, using an extensive repertoire of instructional strategies.

Domain 4: Professional Responsibilities

Component	Ineffective	Developing	Effective	Virtual Look Fors	Exemplary
4A: Reflects on teaching and lesson effectiveness	The teacher does not accurately assess the effectiveness of the lesson and has no ideas about how the lesson could be improved.	The teacher's reflection is more subjective than objective and does not cite specific evidence of student learning. The teacher recognizes improvement is needed but has limited strategies to improve the lesson.	The teacher reflects on the effectiveness of the lesson based on student learning. The teacher identifies the need for specific alternative instructional options for future teaching. The teacher may make some specific accommodations to meet the students' needs.	The teacher continues to self assess effectiveness of their instruction in a virtual classroom	The teacher's reflection on the lesson is thoughtful and accurate, citing specific evidence based on student learning. The teacher draws on an extensive repertoire to suggest alternative strategies as to how the lesson might be improved.
4B: Maintains accurate records	The teacher's systems for maintaining both instructional and non-instructional records are either nonexistent or in disarray, resulting in errors and confusion.	The teacher's systems for maintaining both instructional and non-instructional records are rudimentary and only partially effective.	The teacher's systems for maintaining both instructional and non-instructional records are accurate, efficient, and effective and align with the BCS grading policy.	The teacher deletes recorded synchronous instruction per BCS guidelines.	The teacher's systems for maintaining both instructional and non-instructional records are accurate, efficient, and effective and align with the BCS grading policy. Students maintain records of their level of mastery.
4C: Communicates with families	The teacher's communication with families about the instructional program is nonexistent. The teacher makes no attempt to engage families about individual progress.	The teacher has limited communication with families about the instructional program. The teacher makes sporadic attempts to engage families about individual student progress.	The teacher frequently provides information about the instructional program and makes an effort to engage families about individual student progress.	The teacher effectively uses instructional technology (Google Classroom, Canvas, and other approved BCS Digital Resources) along with traditional modalities to communicate with parents.	The teacher frequently provides information about the instructional program and consistently makes an effort to engage families about individual student progress.
4D: Participates in a professional community	The teacher avoids participation in a professional community or in school and district events and projects; relationships with colleagues	The teacher becomes involved in the professional community and in school and district	The teacher participates actively in the professional community in school and district events	The teacher collaborates with peers in an effort to continually learn about best practices	The teacher makes a substantial contribution to the professional community and to school and district events and project, and assumes a

	are negative or self-serving.	events and projects when specifically asked; relationships with colleagues are cordial.	and projects. Professionalism is maintained.	related to virtual teaching.	leadership role among the faculty.
4E: Grows and develops professionally	The teacher does not participate in professional development activities and makes no effort to share knowledge with colleagues. The teacher is resistant to feedback from supervisors or colleagues.	The teacher participates in professional development activities that are required but limits the integration into instructional practices. The teacher acknowledges with some reluctance feedback from supervisors and colleagues.	The teacher participates in professional development and integrates into instructional practices as appropriate. The teacher acknowledges feedback from supervisors and colleagues.	The teacher participates in professional learning opportunities to increase capacity related to teaching in a virtual environment.	The teacher actively pursues professional development opportunities and implements new strategies. The teacher seeks feedback from supervisors and colleagues to improve instruction.
4F: Shows professionalism	The teacher has little sense of ethics and professionalism and contributes to practices that are self-serving or harmful to students. The teacher fails to comply with BCS and school regulations.	The teacher has a sense of ethics and professionalism, but they show little initiative in gaining knowledge that would improve their ability to serve students. The teacher complies with BCS and school regulations.	The teacher demonstrates a high level of ethics and professionalism in dealings with both students and colleagues and complies fully with BCS and school regulations. The teacher works to ensure that all students receive a fair opportunity to succeed.	The teacher continues to demonstrate professionalism while working in an online environment.	The teacher uses their influence to support a high level of ethics and professionalism in dealings with both students and colleagues. The teacher displays the highest standards of ethical conduct and takes a leadership role in seeing that colleagues comply with BCS and school regulations. The teacher is proactive in ensuring that all students have a fair opportunity to advance to the next level.